LIQUID AND GRIT Puzzle Report

Competitive research and actionable product recommendations



TABLE OF CONTENTS

NEW INNOVATIONS

Lifelines Event Calendars / Medals Team Battles Rainbow Roads Quick Hits

LIVE OPS

Flower Festivals – Fishdom

LEVEL DESIGN

New Level Designs

MARKET WATCH

Overview Puzzle: Top Grossing 1 – 5 Puzzle: Top Grossing 6 – 15

Deep Dives

The Emoji Movie Levels – Candy Crush Saga

ECONOMY TEARDOWN

Various Top Grossing Puzzle Apps

APPENDIX

SEPTEMBER

2017

19

4

11

13

15

24

"I get asked a lot why Apple's customers are so loyal ... It's because when you buy our products, and three months later you get stuck on something, you quickly figure out [how to get past it]. And you think, 'Wow, someone over there at Apple actually thought of this!' And then three months later you try to do something you hadn't tried before, and it works, and you think, 'Hey, they thought of that, too.' And then six months later it happens again." - Steve Jobs, 2004

Dear Product Owner,

Years ago, we started Liquid and Grit to help you, the soldier—the product manager, game designer, live ops manager, and designer. We knew that you needed very detailed analyses on the latest innovations, because we've walked in your shoes. To make great products and games, users must feel that you considered their 1st, 10th, 100th, and 1,000th experience with a product.

In this Puzzle Report, New Innovations are designed to keep you at the edge of change in your genre. Live Ops and Level Design are specific to certain elements of game play. The Market Watch summarizes notable features added to the top apps in the Puzzle category—expect to see our coverage grow with more apps and sub-genres in Puzzle. Finally, the Economy Teardown analyzes how each game drives retention through economy balances.

You will receive the Puzzle Report each month. Shortly after, you will have an online version of the report at Liquidandgrit.com. If you do not have it already, email info@liquidandgrit.com for access.

Think of everything.

Brett Nowak Editor-in-Chief





NEW INNOVATIONS

NEW INNOVATIONS

Feature	KPIs	
Lifelines	 Boost retention 	Allow Let place
Event Calendars / Medals	 Boost retention 	CreateIncorp
Team Battles	 Strengthen engagement 	 Give h individ Deterr
Rainbow Roads	 Increase spend 	Take pIncrea
Quick Hits	 Decrease churn Boost retention Drive conversion 	 Decrea Add co Consid

Recommendations

players to request assistance from friends when failing to pass a level layers complete levels for their friends to increase retention through collaboration

te an event calendar to announce new features porate a medal collection system to reward players

highly-engaged players an intimate team competition feature that awards team and dual performances

rmine winners based on levels won in a single life

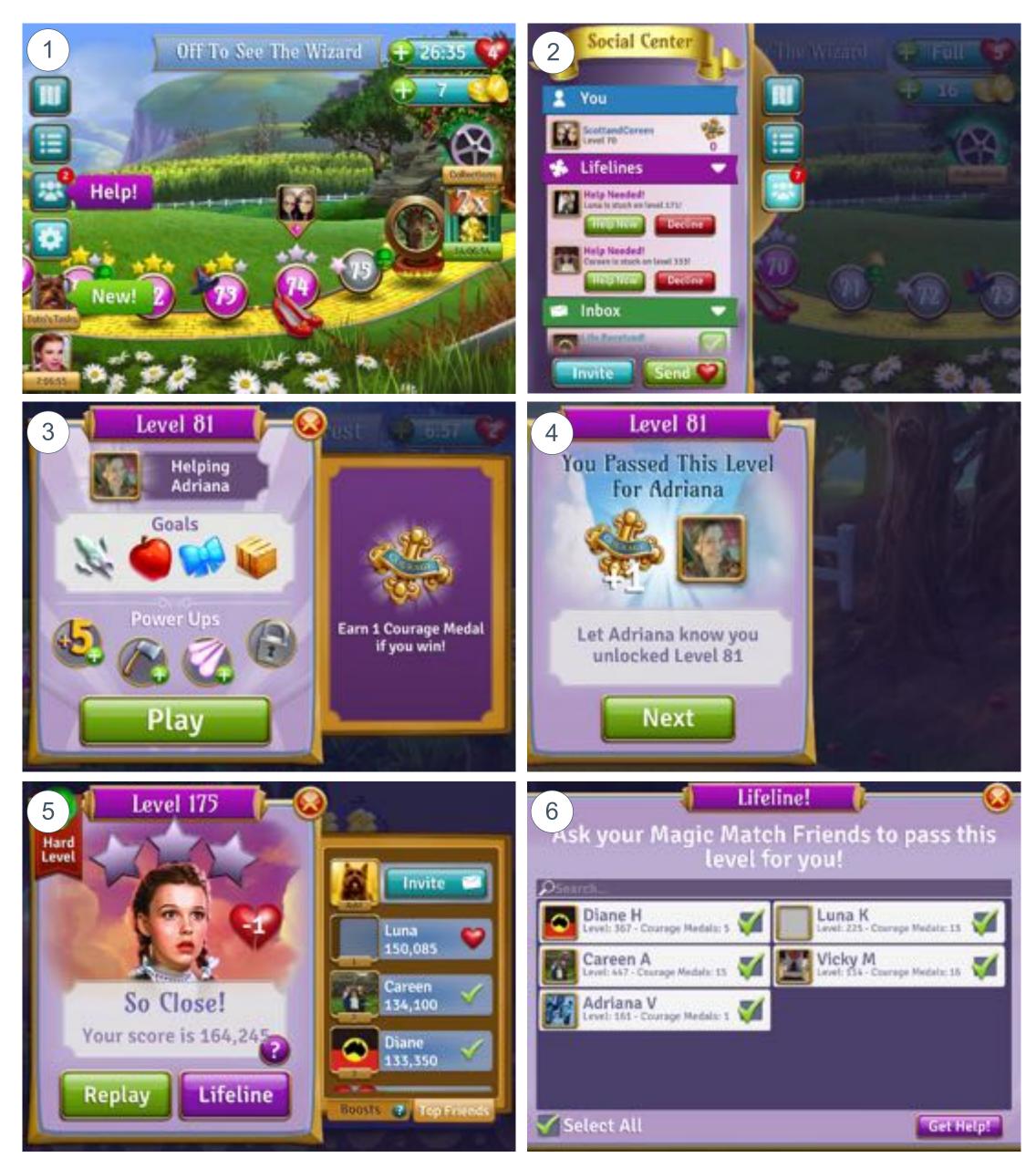
players back only one step in a win-streak mechanic ase non-savable boosts awards as players progress

ease churn on hard levels by clearly setting expectations concurrent live ops events to boost retention defined a *Piggy Bank* to drive conversion

LIFELINES

Allow players to request assistance from friends when failing to pass a level. Let players complete levels for their friends to increase retention through collaboration

- In Wizard of Oz: Magic Match's *Lifelines*, a 'Help' notification appears on the map screen when a friend has requested help (image 1).
- The *Lifeline* tab in the *Social Center* displays requests with options to 'Help Now' or 'Decline' (image 2).
- Accepting a *Lifeline* request opens a level dialogue, displaying the friend needing help with a particular level (image 3).
- <u>Completing a Lifeline level for a friend earns players Courage</u> <u>Medals</u>. A player's Courage Medals are visible in the Social Center and on the player's profile screen (image 4).
- <u>After a certain number of attempts at a level, a Lifeline button will</u> <u>appear next to the 'Replay' button</u> (image 5).
- Clicking *Lifeline* opens a dialogue to search and select friends to send *Lifeline* requests (image 6).



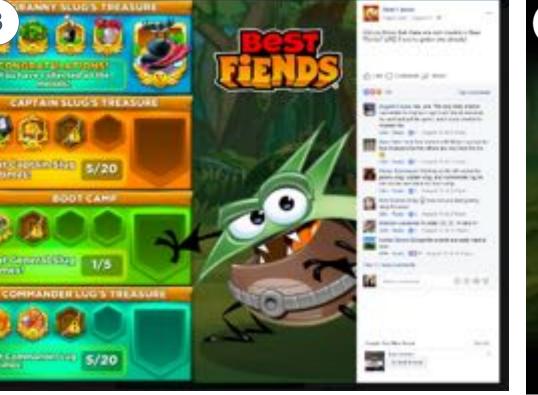
EVENT CALENDARS / MEDALS

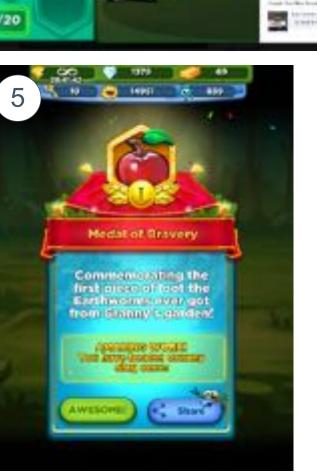
Create an event calendar to announce new features. Incorporate a medal collection system to reward players

- Best Fiends' *Event Calendar* is visible inside the event screen (image 1).
- The Event Calendar provides information for each event (image 2).
- A Medals collection now accompanies weekly events, with an additional icon on the map screen (image 3).
- Completing any of the weekly events will award one of five medals.
 - Three of the medal collection events are not played on the main map area and require players to complete five levels in one life. New event levels are added weekly.
 - The fourth medal collection event is available four times a week and is played on the main map. This requires players to reach a number of treasure chest levels before time runs out (image 4).
- Collecting a medal rewards players with various game currencies. In this example, \$2.42 worth of various currencies were awarded for earning the Medal of Bravery (image 5).
- A medal counter appears in *Challenges* once an event has been completed and a medal has been collected (image 6).













TEAM BATTLES

Give highly-engaged players an intimate team competition feature that awards team and individual performances. Determine winners based on levels won in a single life

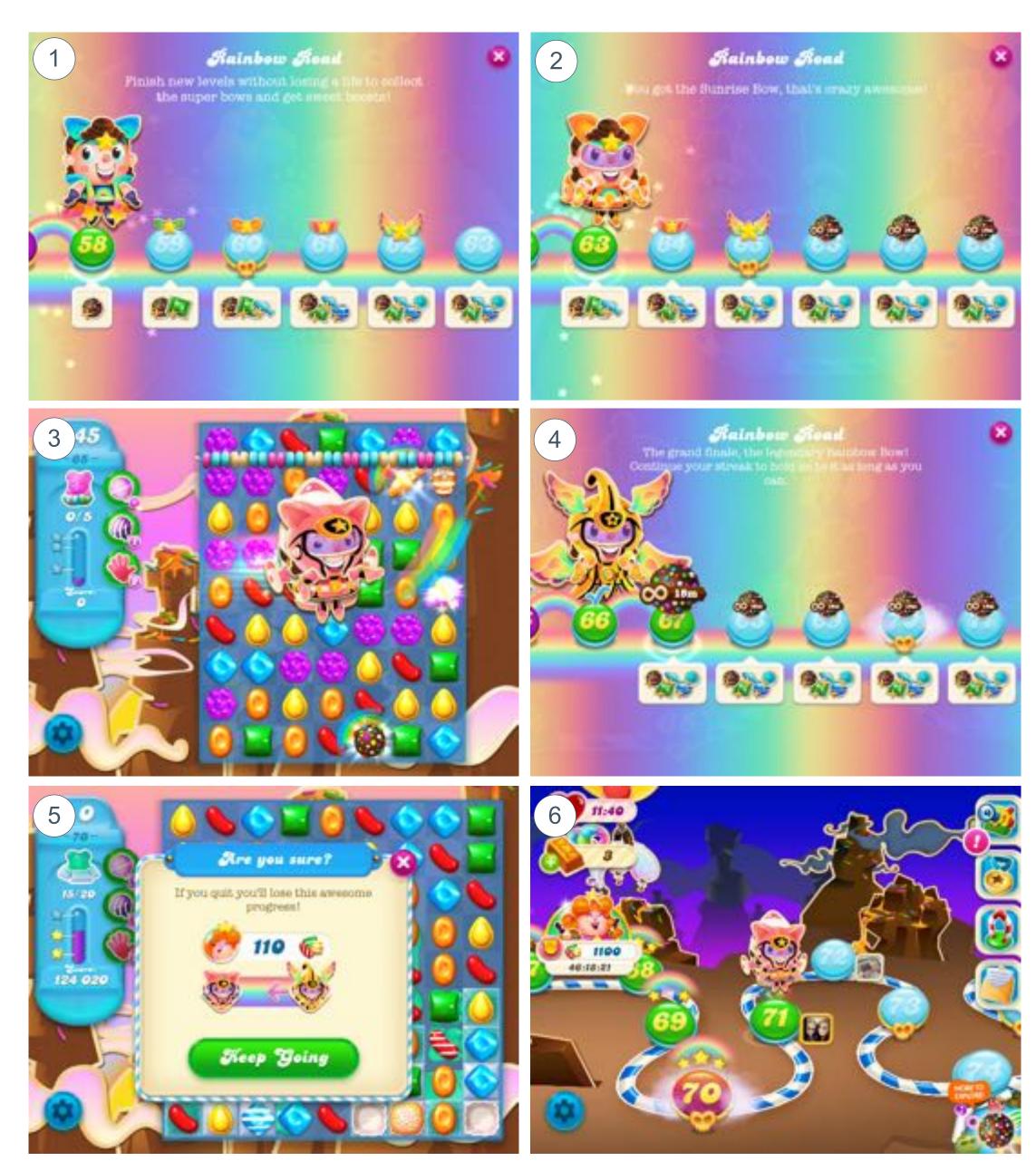
- <u>Wizard of Oz: Magic Match's *Team Battle* event allows players to choose their team. Teams compete in multiple one-hour battles until the event is over (image 1).</u>
- A countdown timer appears once each team has 10 players (image 2).
- *Team Battles* feature 20 levels, battle timer, team point meter, and leading team indicator. <u>Event levels must be completed in a single life. Team points increase for each completed level. Players who fail to complete a level may start again at level one, until the battle is over (image 3).</u>
- A 'See the Results' button appears at the conclusion of each battle (image 4).
- Each team is notified with a dialogue displaying the winner, final points of each team, and prizes (image 5). Members of the non-winning teams see: 'These are the Prizes you missed out on!' with a 'Continue' button.
- <u>The *Top Player* for each battle is awarded prizes based on</u> individual performance, even if not on the winning team (image 6).



RAINBOW ROADS

Take players back only one step in a win-streak mechanic. Increase non-savable boosts awards as players progress

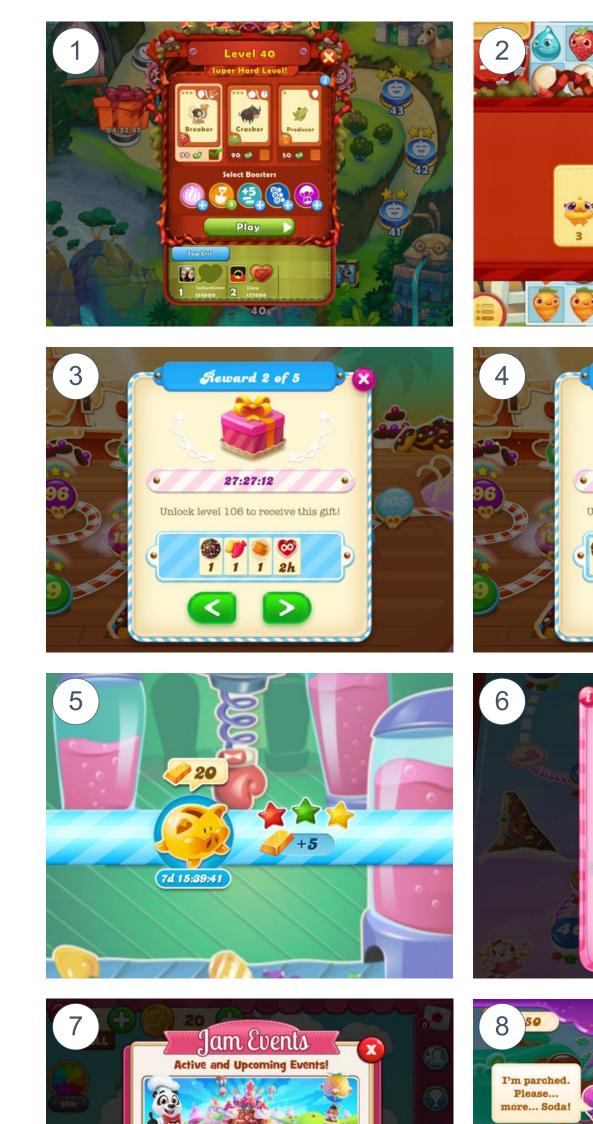
- Candy Crush Soda Saga's *Rainbow Road* features five *Super Bows* to collect, each with increasing boosts awards (image 1).
- <u>Players collect *Super Bows* by completing new levels without</u> <u>losing a life</u>. After a new level is achieved, a notification appears displaying the new *Super Bow* and boosts awarded (image 2).
- Boosts for Super Bows are added at the beginning of each new level to help players keep their winning streak going (image 3).
- The final Super Bow to collect is the Rainbow Bow. This includes 15 minutes of unlimited lives and the highest boosts awards (image 4).
- Quitting, or failing to complete a level, triggers a 'Keep Going' dialogue and the loss of one Super Bow level. Players may choose to purchase the 'Keep Going' option for a chance to keep the Super Bow level (image 5).
- Levels completed with active *Super Bows* are visible on the map with rainbows (image 6).



QUICK HITS

Decrease churn on hard levels by clearly setting expectations. Add concurrent live ops events to boost retention. Consider a Piggy Bank to drive conversion

- Decrease churn and increase spend by setting expectations on harder levels: In Farm Heroes Saga, players are notified of a Super Hard level with a banner on the level information (image 1), and a message on the goals bar (image 2).
- Show future level awards won if completed within a certain time: In Candy Crush Soda Pop, players are shown the gifts awarded at different levels if completed within a certain amount of time (images 3 & 4).
- Release a Piggy Bank to convert players: In Candy Crush Saga, players fill up a *Piggy Bank* with every play (image 5). Once the bank is full, players are notified that for \$2.99 they may open the bank (image 6).
- Boost retention from live ops with multiple concurrent events: In Cookie Jam, multiple events are going on at once (image 7).
- Let players spend to continue their retention bonus streak: In Candy Crush Jelly, players may spend two gold bars to continue their daily check-in streak or go 'Back to day 1' (image 8). The prize to revive increases the further along a player is paying to revive.









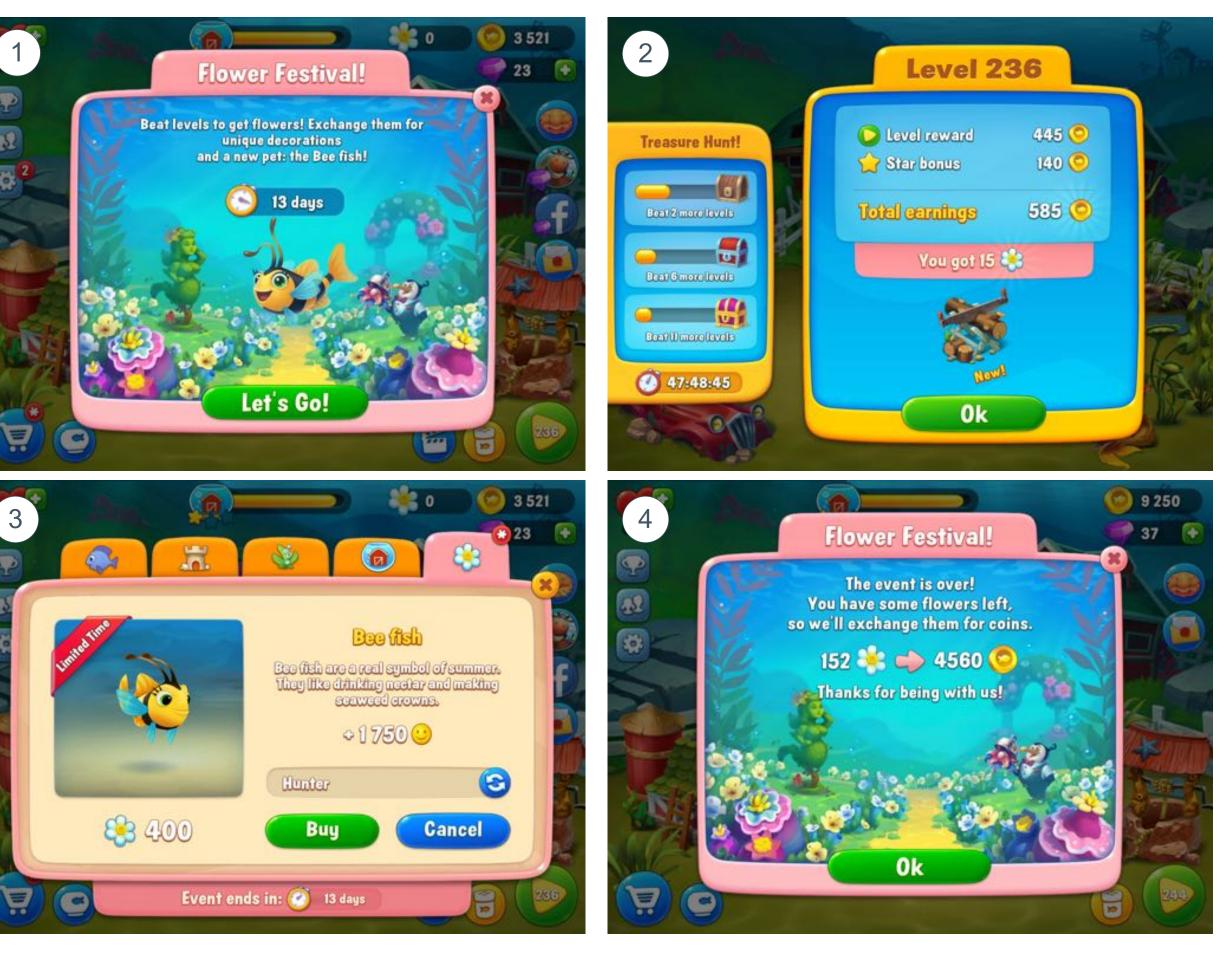


LIVE OPS

FLOWER FESTIVALS

- Fishdom's *Flower Festival* debuts a new special *Flower* currency earned exclusively during the timed event (image 1).
- Players earn *Flowers*, in addition to regular awards, for bonuses and level completion (image 2).
- Limited time collection items may only be purchased with the new event currency (image 3).
- Event-themed items purchased will remain in a collection after the event is over.
- After the event concludes, players may exchange *Flowers* earned for coins, a permanent currency (image 4).

Release event-specific currencies to increase engagement. Include limited time collection and store items. Allow players to exchange the event currency for permanent currency after the event concludes

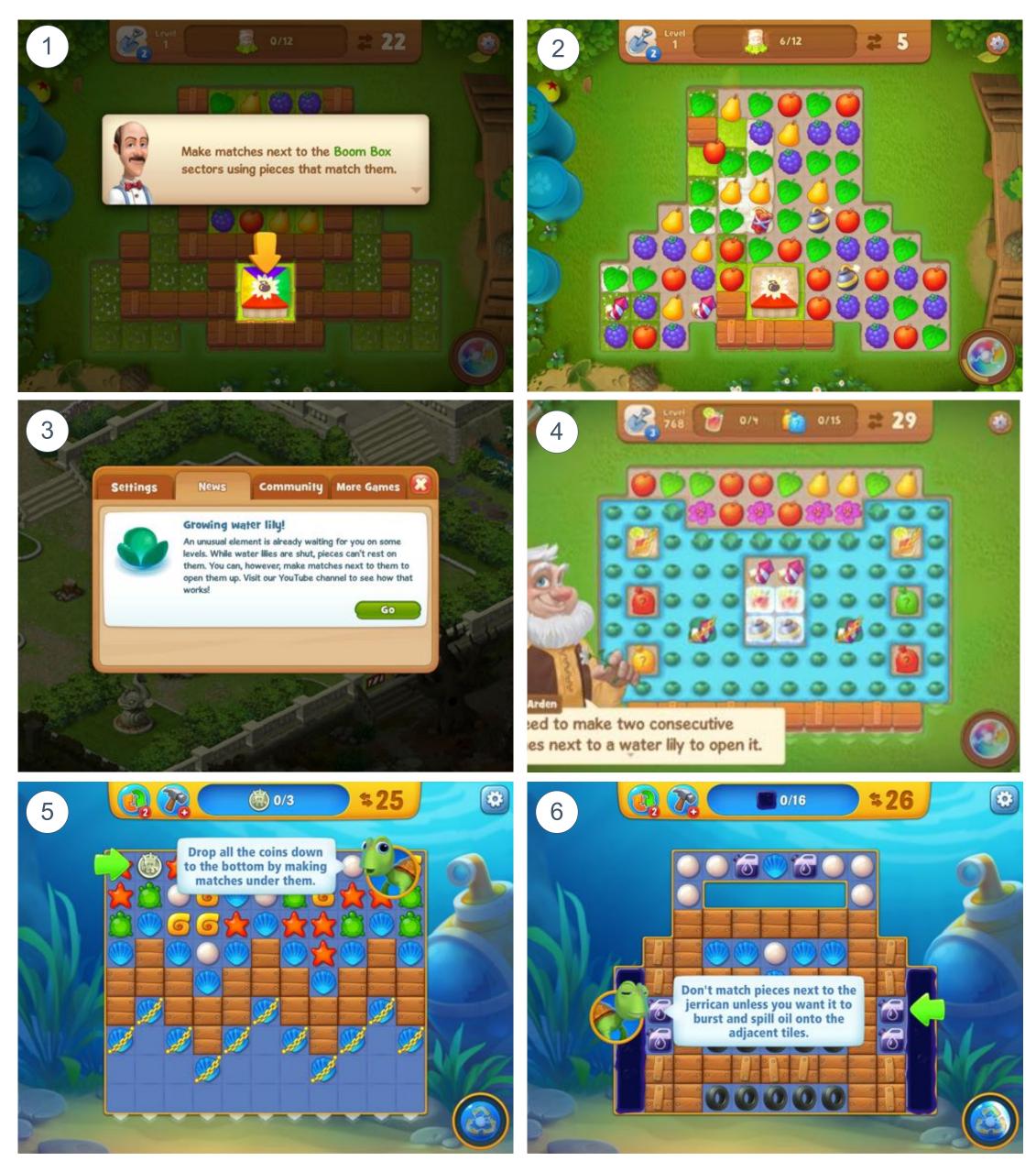


LEVEL DESIGN

NEW LEVEL DESIGNS

Three new level designs were released in the past month: *Boom Boxes, Water Lily, and Shipwrecked*

- Boom Boxes in Gardenscape:
 - Players must make matches next to the *Boom Box* using pieces that match the colors on the sides of the box (images 1 & 2).
- *Water Lily* in Gardenscape:
 - Pieces cannot rest on a closed *Water Lily*. Making matches next to the *Water Lilies* opens them up (images 3 & 4).
 - For more information: https://goo.gl/zNWYSf
- *Shipwrecked* in Fishdom:
 - Players must drop all the coins down to the bottom by making matches underneath the coins (image 5).
 - Players do not want to match pieces next to the *Jerrican*.
 - Matching pieces next to *Jerricans* burst them open and spills oil over onto adjacent tiles, making it harder to complete the level (image 6).



MARKET WATCH

8/1/17 - 8/31/17

PUZZLE: TOP GROSSING 1 – 5

Арр	Notable Features I
Candy Crush Saga	 The Emoji Movie Levels challenge players with five 1 and the following pages for details)
Candy Crush Soda Saga	 Rainbow Road feature awards Super Bows and booling life (see New Innovations for details)
Gardenscapes	 Two new level features: Boom Boxes force players to complete mate explosions (see Level Design for details) Water Lily forces players to complete match Level Design for details)
Fishdom	 Flower Festival live ops awards special flower curre (see Live Ops for details)
Cookie Jam	 Sugar Streak event to complete levels in one life to Level Jam event for players to reach levels on the r

Released

e levels to complete for rewards (see image

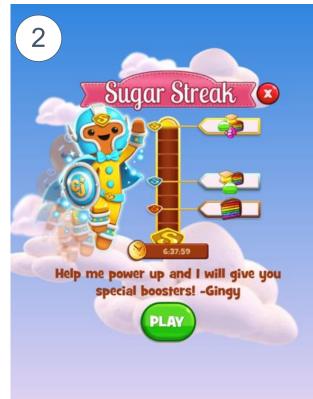


tches of same colors and sectors to trigger thes next to closed *Lilies* to open them (see

rency used to purchase new collection items

to fill meter for rewards (image 2) e map before timers run out (image 3)







PUZZLE: TOP GROSSING 6 – 15

Арр	Notable Features
Farm Heroes Saga	 Super Hard Levels added to map (see Quick Hits in
Wizard of Oz: Magic Match	• 78 th Anniversary Raffle event with every level played
Genies & Gems	 Soaring Streaks to complete levels without losing a
Cookie Jam Blast	 Sprinkles Collection system with new recipes to ear
Best Fiends (Link 3)	 Win Streak Bonus added for levels 80 and above to Event Calendar announces features and awards me Visit Minutia, a watch-to-earn on YouTube. This was complete 30 Coconut Challenges to win VIP Gene a

Released

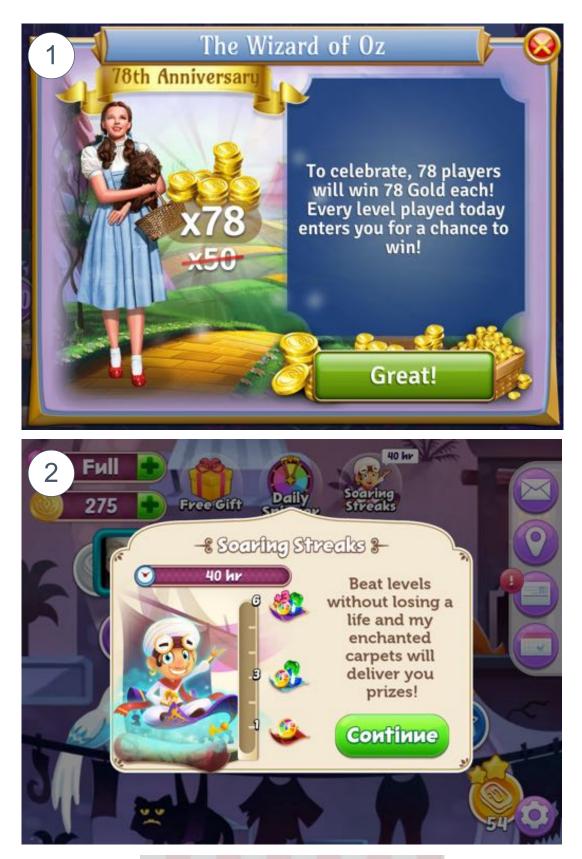
in New Innovations for details)

ed counting as an event entry (image 1)

a life to fill meter for prizes (image 2)

arn (image 3)

to earn extra moves nedals (see New Innovations for details) as released with *Visit Minutia Mission* to and currencies



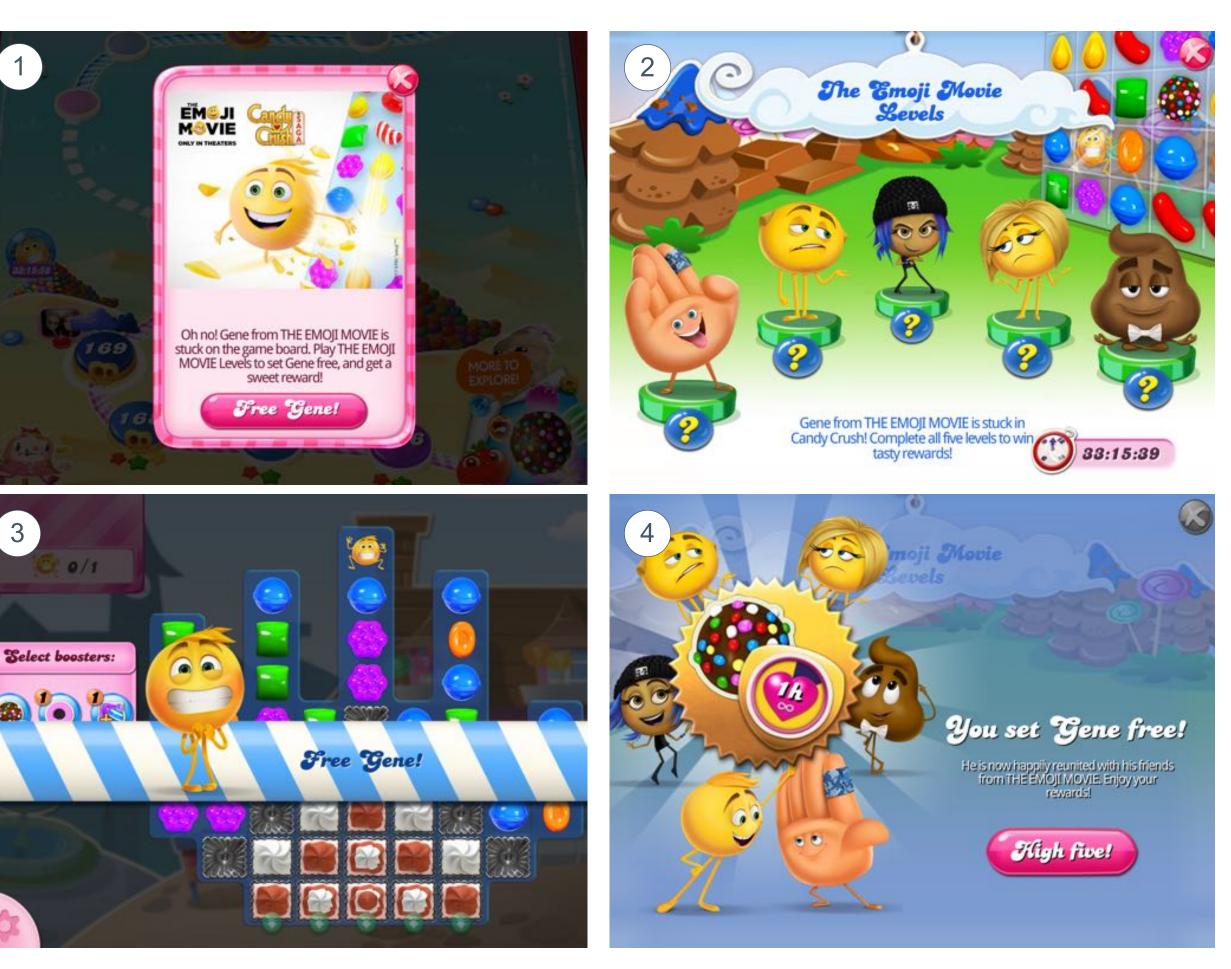


THE EMOJI MOVIE LEVELS

Candy Crush Saga released The Emoji Movie Levels to compliment the release of The Emoji Movie

- In Candy Crush Saga's *The Emoji Movie Levels*, players are challenged to set Gene free for a sweet reward (image 1).
- The Emoji Movie Levels features a movie character for each of the five levels with an event timer (image 2).
- Players are reminded at the beginning of each level the goal to set Gene free. Failing to complete a level will not reset progress (image 3).
- Completing all five levels before the time runs out awards players with one-hour of unlimited lives, and boosts (image 4).
- *The Emoji Movie* was released in the USA on 7/28/17. Here is the trailer: https://goo.gl/zzcViK

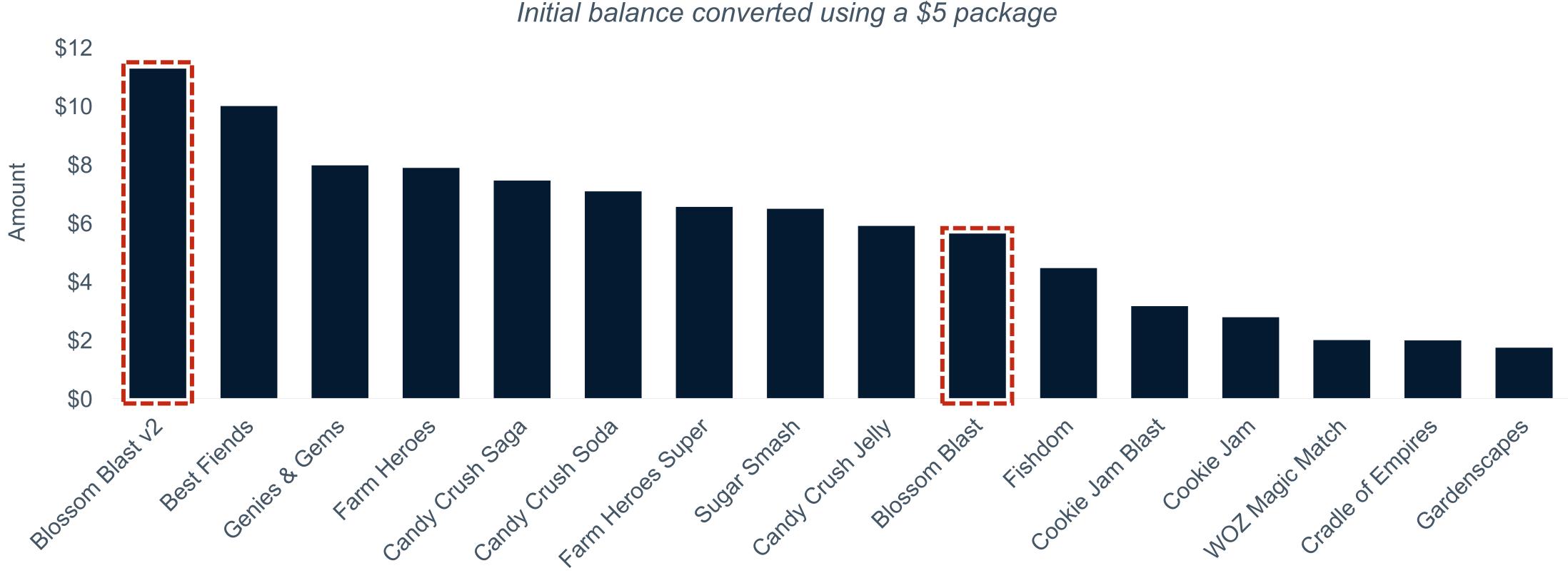




ECONOMY TEARDOWN

NEW PLAYER VALUE

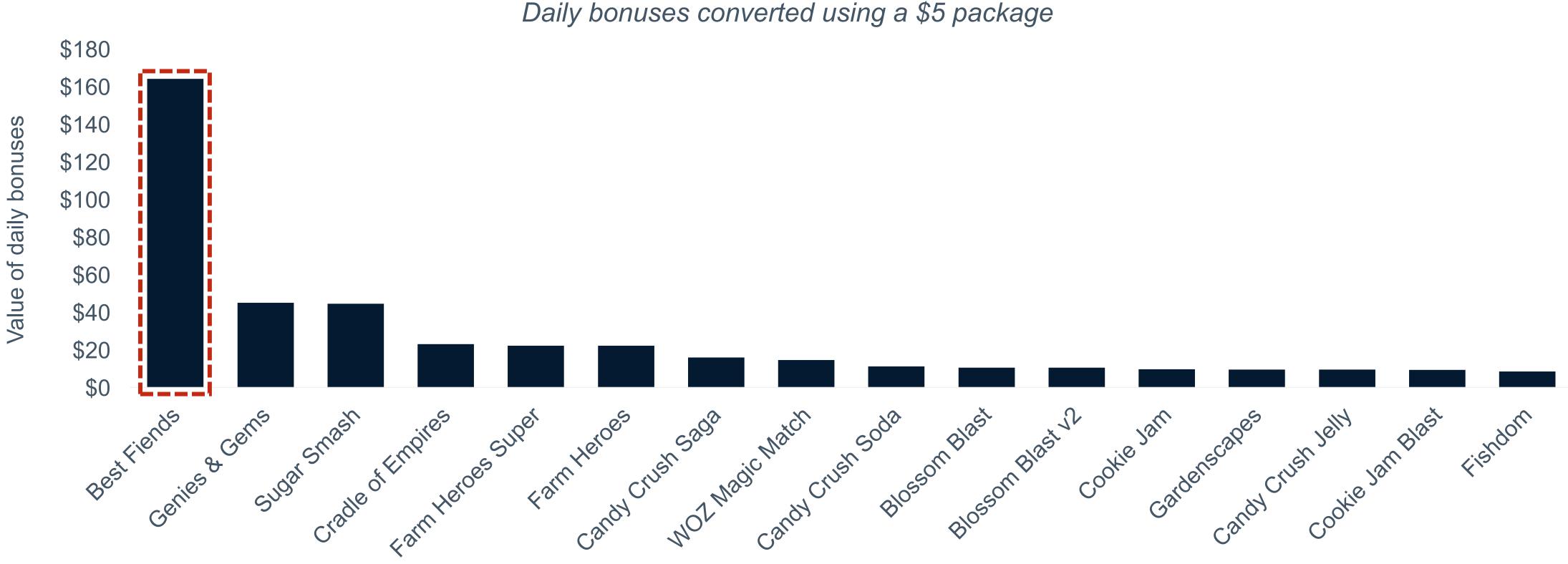
Blossom Blast is testing two different buy page conversions for new players: 50 *Gold Bars* for either \$5.00 or \$10.00. One test gives away the most value to new players when using a conversion system based on the buy page's numbers



NEW PLAYER VALUE

POTENTIAL DAILY VALUE

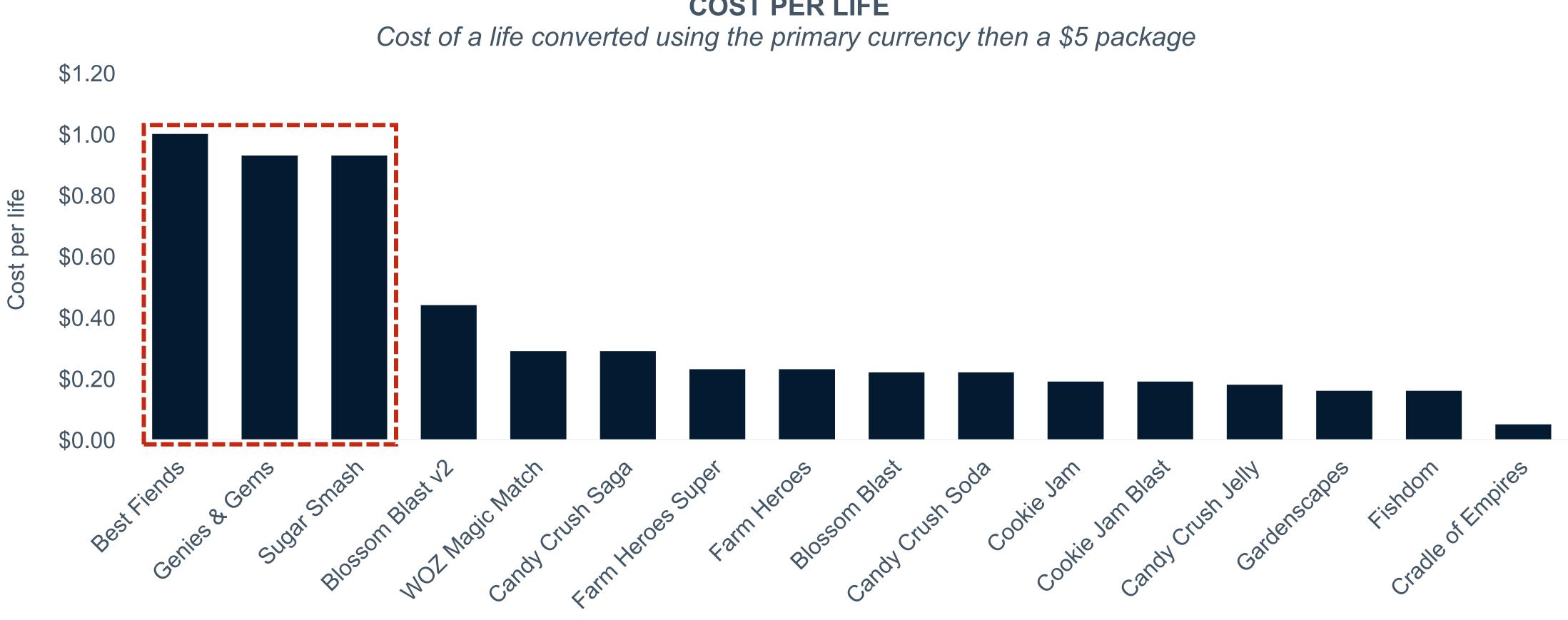
Best Fiends, a Link 3 Puzzle game, gives players a potential for \$163.95 of value daily in their three bonus systems. Most of the value is in the secondary bonus (given out 144x per day) and the tertiary bonus (given out 288x per day)



POTENTIAL DAILY VALUE

COST PER LIFE

currency. Genies & Gems and Sugar Smash are also expensive to purchase a life

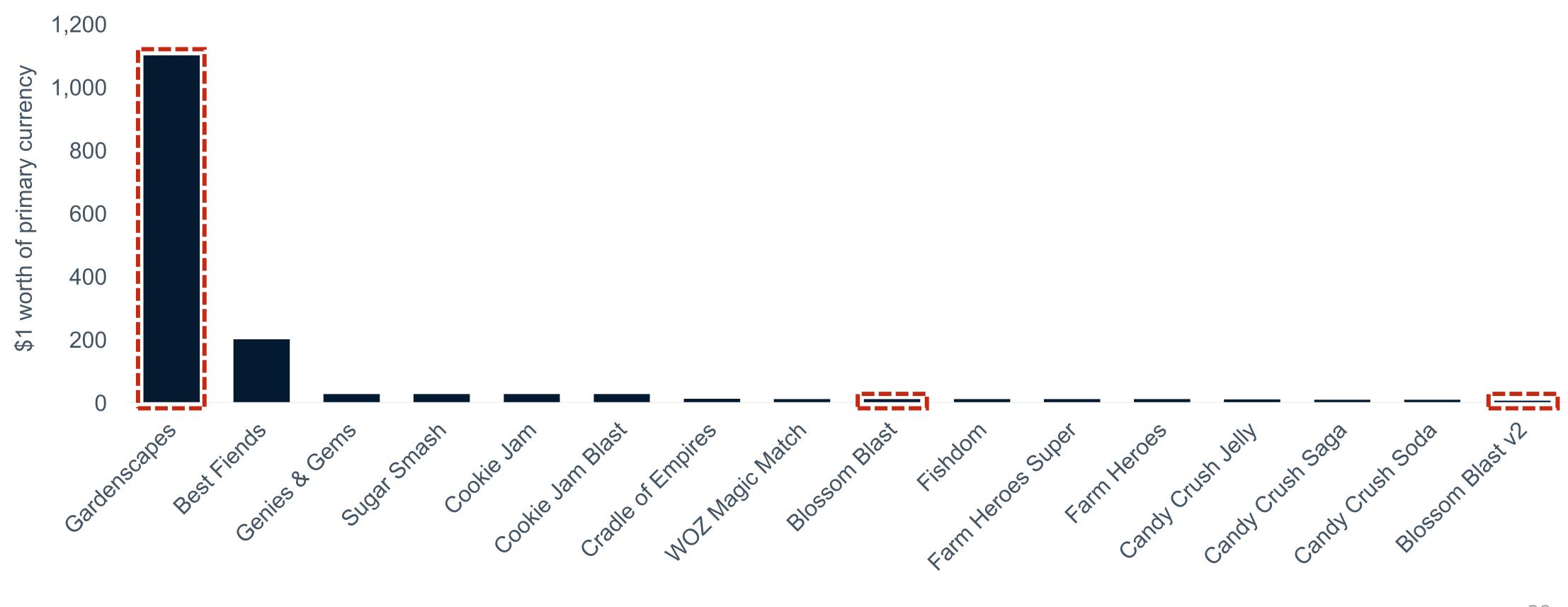


Best Fiends gives out a lot of value daily but is also very expensive to purchase a life with the primary

COST PER LIFE

CURRENCY-TO-DOLLAR RATIO

testing two different currency-to-dollar ratios that are both comparatively deflated





Gardenscapes has the most inflated economy compared to the other Puzzle apps. Blossom Blast is

CURRENCY-TO-DOLLAR RATIO

\$1 worth of primary currency converted using a \$5 package



APPENDIX

DATA COLLECTION PROCESS

deep analyses of the apps

Market research

- Each app is reviewed daily for updates, regardless of whether the app has been updated through the App Store.
- Transaction information comes from the iOS App Store's In-App Purchases tab. These transactions are ranked based on the number of transactions.
- Trending revenue, downloads, and package-rank data come from Sensor Tower Store Intelligence.

Recommendations, information, and data comes from market research, app intelligence tools, and

App information

- App information comes from a deep-dive analysis of each app.
- In the Economy Teardown and economy-related slides, the currency value is determined by converting currencies into money using \$5 worth of non-sale purchasable currencies in each app. For example, if an item costs 1,000 coins and players can purchase 500 coins for \$5, the value of the item is \$10. For apps without a \$5 package, the next closest package is used.
- The cost of each level is determined by how many currencies are needed to complete the level. Then, that amount is converted to a dollar amount using \$5 worth of non-sale purchasable currency, as mentioned above.

Disneyland will never be completed. It will continue to grow as long as there is imagination left in the world.

Walt Disney

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